# **Company Presentation**

Credit Suisse Pan European Capital Goods Conference

**London - September 12th, 2013** 



IARTER AND GREENER POWER GRIDS LINKING THE FUTURE SUPPORTING GLOBA STRONGER PLATFORM TO ENHANCE CUSTOME





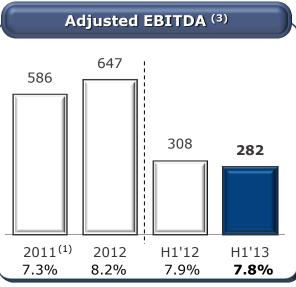
## **AGENDA**

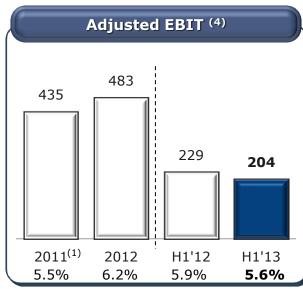
- Group Overview & 2013 Outlook
- Draka integration
- > Financial Results
- > Appendix

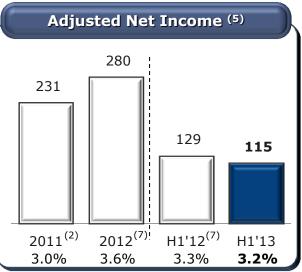
# **H1 2013 Key Financials**

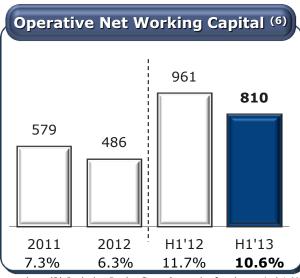
Euro Millions, % on Sales

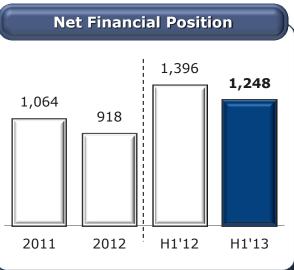








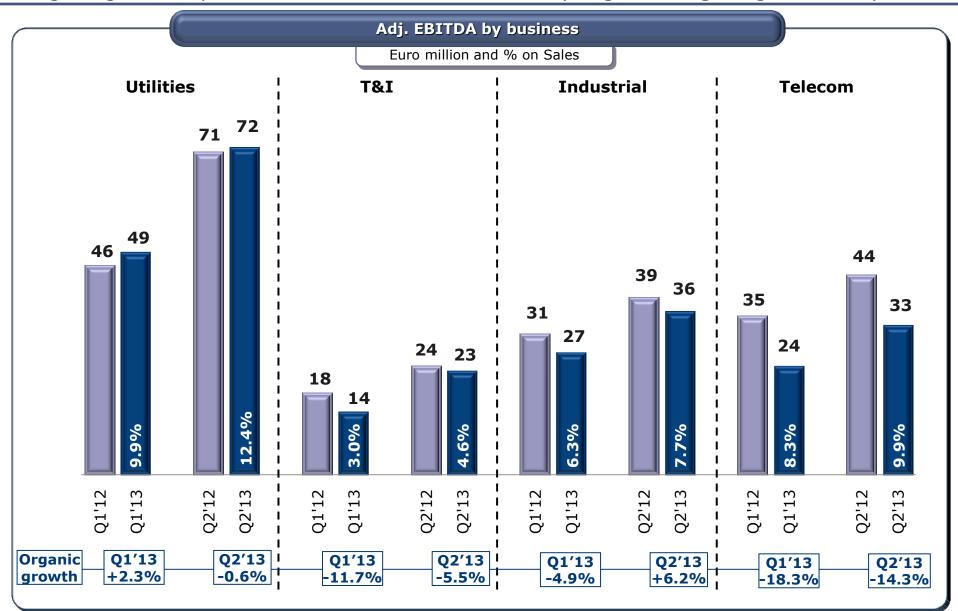




(1) Includes Draka Group's results for the period 1 January – 31 December; (2) Includes Draka Group's results for the period 1 March – 31 December (3) Adjusted excluding non-recurring income/expenses; (4) Adjusted excluding non-recurring income/(expenses) and the fair value change in metal derivatives and in other fair value items; (5) Adjusted excluding non-recurring income/(expenses), the fair value change in metal derivatives and in other fair value items, exchange rate differences and the related tax effects; (6) Operative NWC defined as NWC excluding the effect of derivatives; % of sales is defined as Operative NWC on annualized last quarter sales; (7) Restated to include effects of IAS 19 rev.(negative effect of €2mln in FY2012, € 1mln in H1'12)

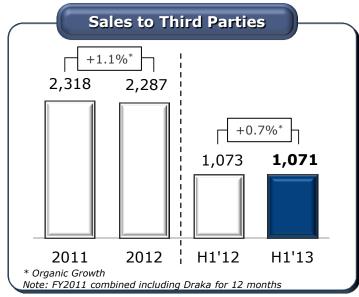
## Adj. EBITDA evolution by business

Organic growth improvement across all businesses and synergies driving margins recovery



#### **Utilities**

#### Euro Millions, % on Sales





#### Highlights

#### **DISTRIBUTION**

- Volume decrease mainly due to continuous deterioration in European demand. Weak pricing driving pressure on profitability despite growing industrial efficiencies
  - Europe: lower contribution across all countries except UK. Major reductions in Italy, Spain and Germany. No drivers for profitability improvement in H2
  - North America: volume growth driven by positive market. Pricing recovery supporting profitability increase expected to continue in H2
  - South America: higher volume expected in H2 (Vs a weak H1) based on growing order book
  - Asia: sales decrease due to challenging Australian market

#### **TRANSMISSION - HV**

- Significant increase in profitability expected in H2 (Vs H1) due to projects phasing. FY expected above previous year
- Margins improvement thanks to better projects mix
- Order book providing high visibility on next 12 months sales
- Growing activity in Europe, Middle East and selected Asian regions (e.g. Singapore and Australia)

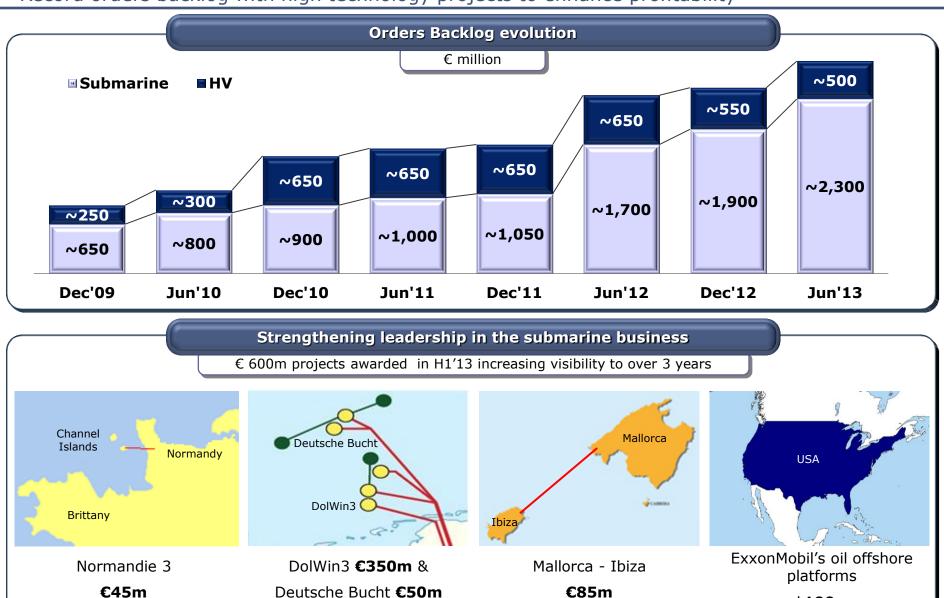
#### **TRANSMISSION - Submarine**

- Strong increase in profitability in H1 (Vs H1'12) expected to accelerate in H2
- Record order book at €2.3bn supported by approx. € 600m projects awarded in H1
- High tendering activity both in off-shore wind and large connections to keep long term growth
- Ongoing production capacity increase in Arco Felice (Italy)



#### **Utilities – Transmission**

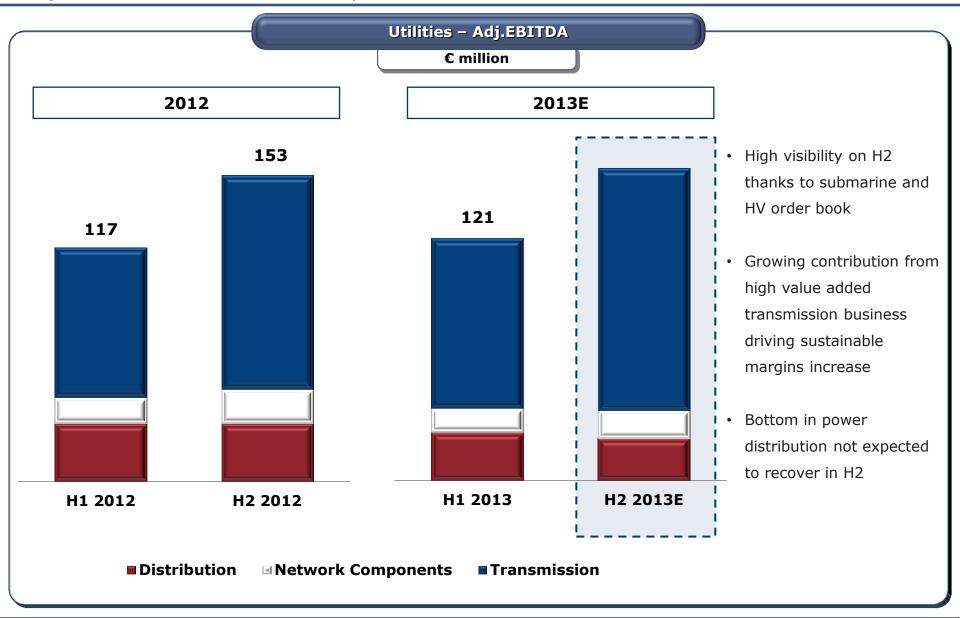
Record orders backlog with high technology projects to enhance profitability



\$100m

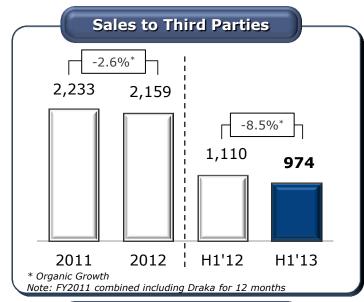
# **Utilities – Strong increase in H2 profitability driven by transmission**

Adj.EBITDA increase in H2 covered by Transmission order book



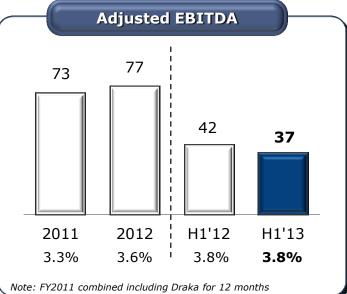
#### **Trade & Installers**

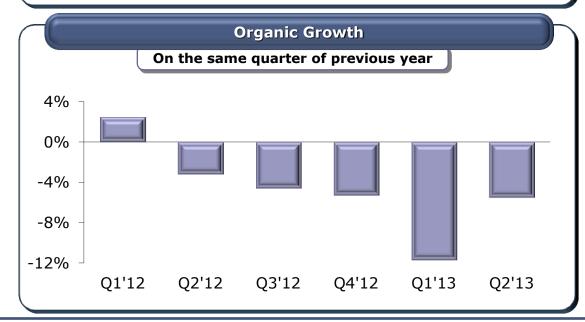
Euro Millions, % on Sales



#### Highlights

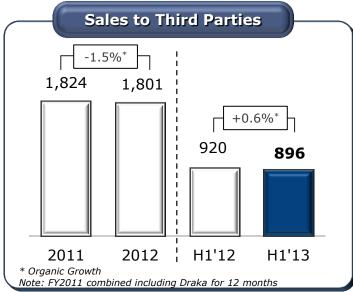
- Continuous deterioration in demand in line with FY expectations. Slight improvement in organic change through the year thanks to stabilized demand. Price decrease fully offset by cost reduction.
  - Europe: demand stabilizing at significant lower level Vs 2012 across all countries. Major decrease in Germany, Spain, Italy and Eastern Europe. Ongoing production capacity rationalization
  - North America: low H1 expected to recover next quarters thanks to positive underlying construction demand
  - Growing demand in South America expected to continue during the year

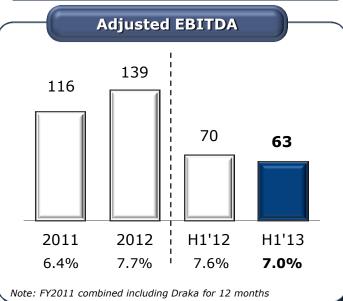




#### **Industrial**

Euro Millions, % on Sales





#### Highlights

#### OGP

 Orders backlog to drive higher results in H2 fully offsetting weak H1.
 Recovery expected from off-shore projects in South America, Singapore and North Sea

#### **SURF**

- Growing contribution in Umbilicals through the year with first deliveries in Indonesia and West Africa during H2. Lower investments in Brazil limiting flexible pipes development
- DHT: positive performance in sales and profitability mainly driven by N.America and N.Europe

#### **Elevator**

Steady increase supported by North America and APAC

#### Renewable

• Slight order intake improvement in Europe to support higher contribution in H2 (Vs very low H1). Investments expected to recover in North America

#### **Automotive**

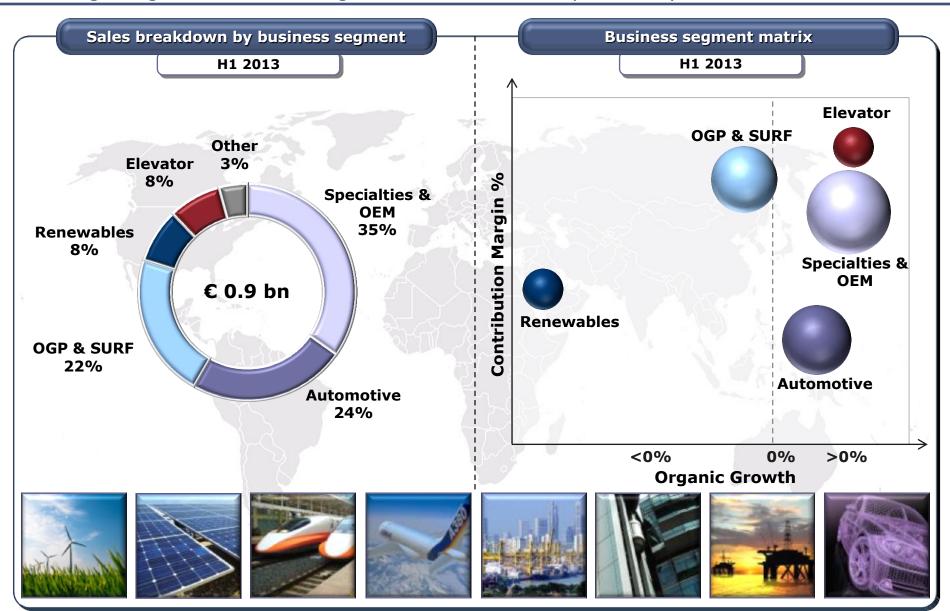
 Positive organic growth driven by North and South America. Stable contribution from Europe achieved through industrial efficiencies

#### **Specialties & OEM**

Growing sales and profitability thanks to Railway/Rolling Stock in Europe,
 N.America and Australia. Positive trend also in Crane (Germany, China) and
 Marine (Russia, Nordics & new initiatives in S.America). Demand reduction in
 Defence, Mining and Infrastructure

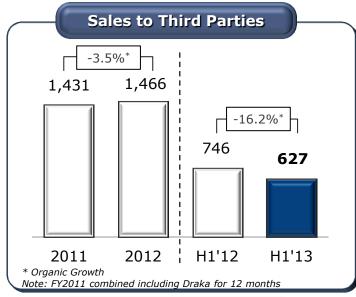
#### **Industrial**

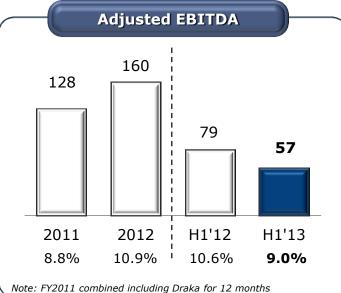
Growing in higher value added segments to offset current profitability decrease in Renewables



#### **Telecom**

Euro Millions, % on Sales





#### Highlights

• H1 contraction in sales and profitability substantially in line with Q1 due to still very high comparable basis in Optical North and South America

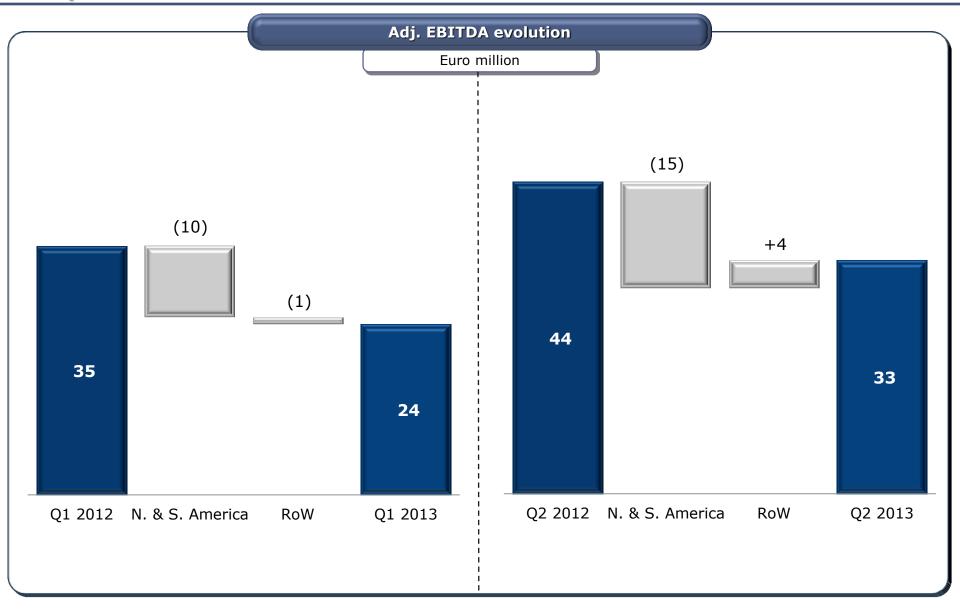
#### Optical / Fiber

- **Europe:** substantially stable volume vs. previous year
- North America: still high double digit volume decrease due to strong H1'12 and uncertainty on incentives renewal
- Australia: continuous increase in sales and profitability driven by NBN project
- Brazil: Very low investments in H1 waiting for stimulus packages
- **China:** growing demand in FTTH and FTTA expected to continue through the year

#### **Multimedia & Specials**

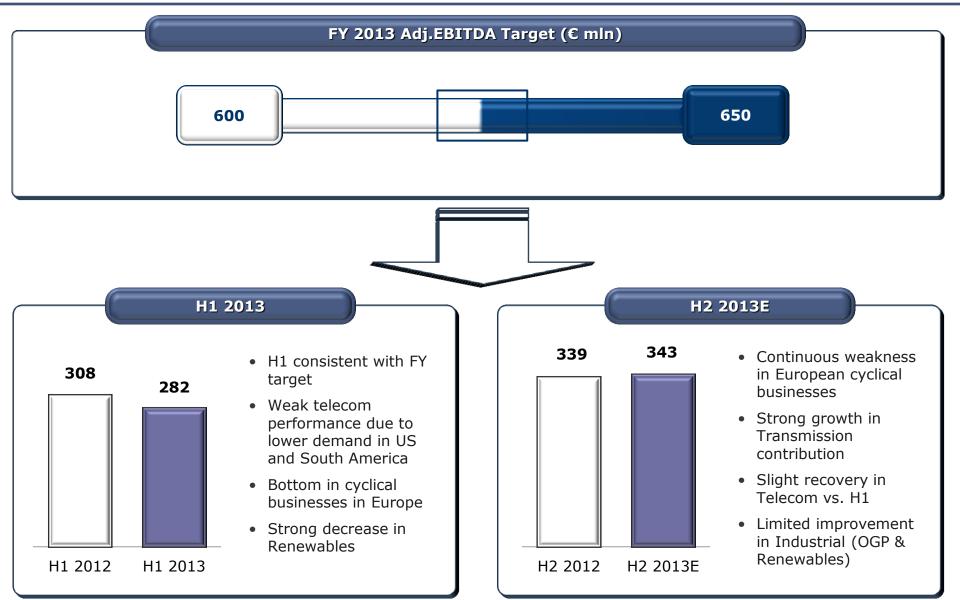
Lower investments in data centers in consolidated European countries (e.g. Spain, France, Italy) partially offset by emerging markets and European countries under investing in the last years (e.g. Turkey, Poland)

# Telecom – H1 profitability decrease fully attributable to incentives suspended in North and South America



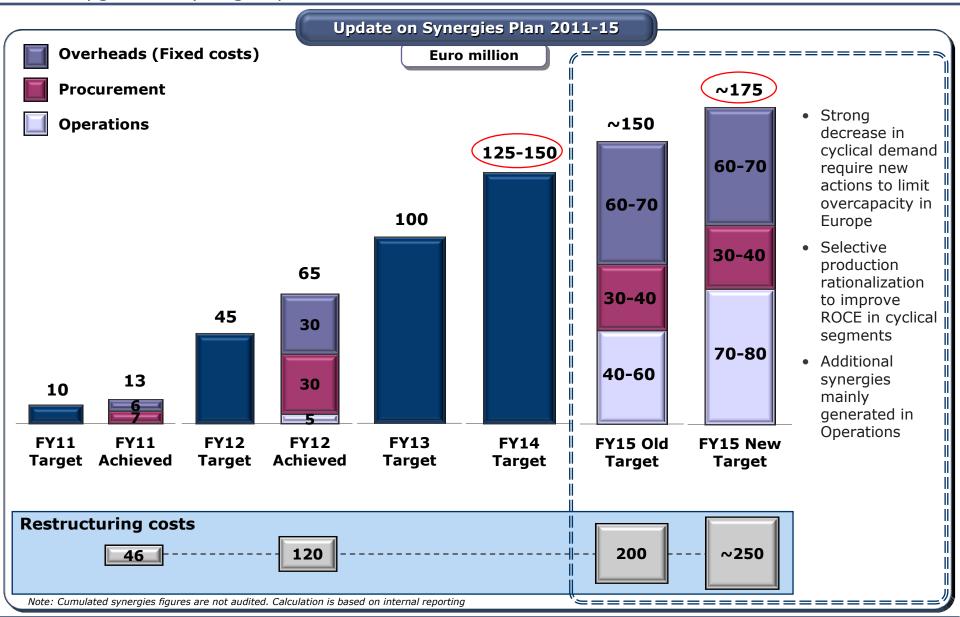
# 2013 Outlook - FY target confirmed with strong increase in profitability in H2

Solid orders backlog in Transmission and synergies to face continuous weakness in cyclical businesses



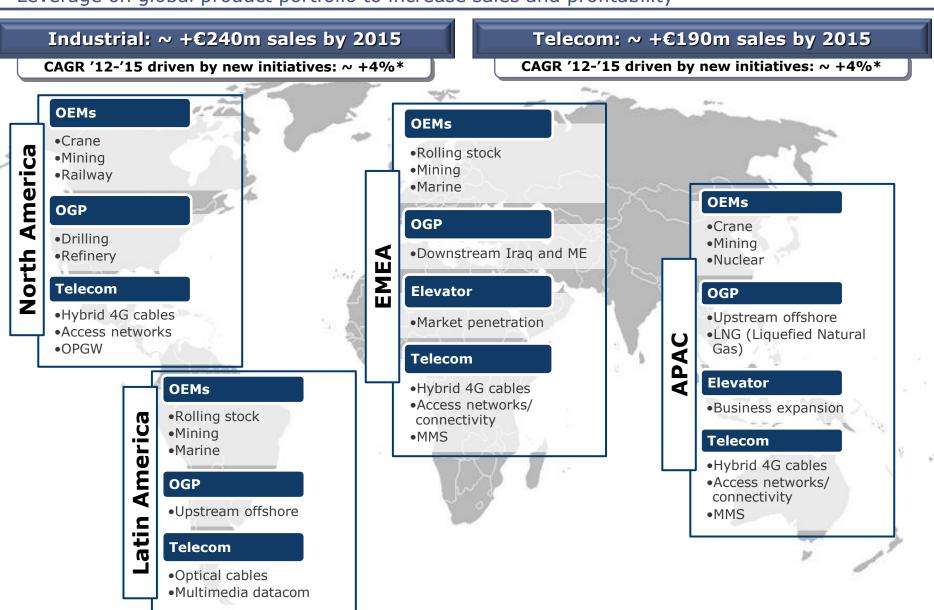
### Synergies target increased – Increasing efforts on production rationalization

New upgrade in synergies plan with additional actions to face the continuous downturn



## **Key commercial initiatives in Industrial and Telecom**

Leverage on global product portfolio to increase sales and profitability





## **AGENDA**

Group Overview & 2013 Outlook

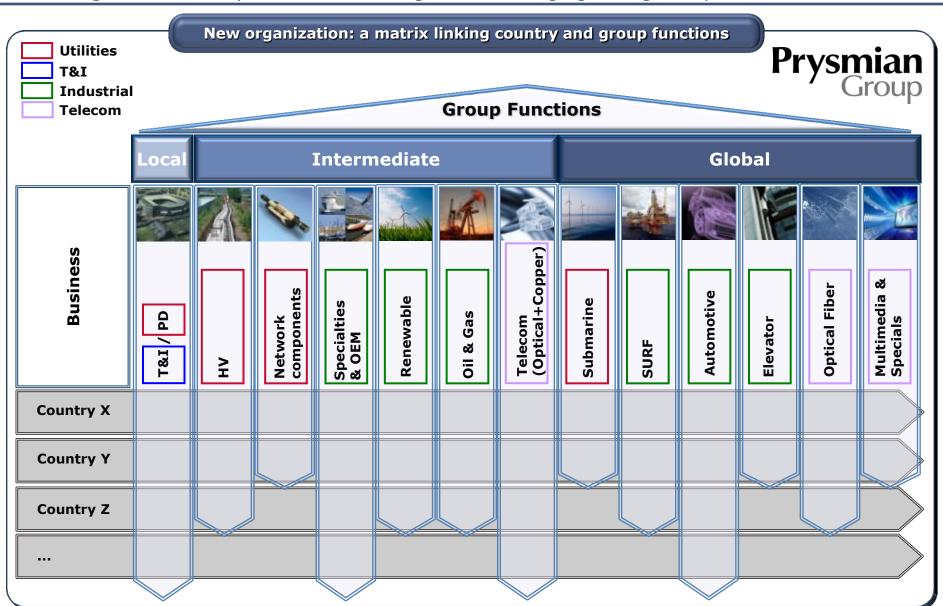
Draka integration

> Financial Results

> Appendix

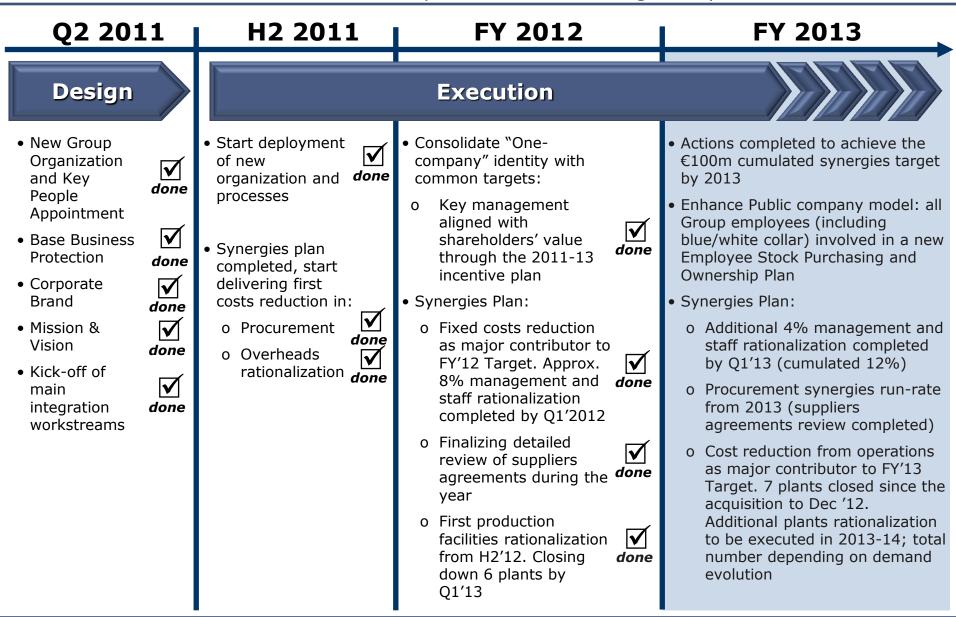
## The new organization model

To strengthen leadership in all business segments leveraging on a global platform



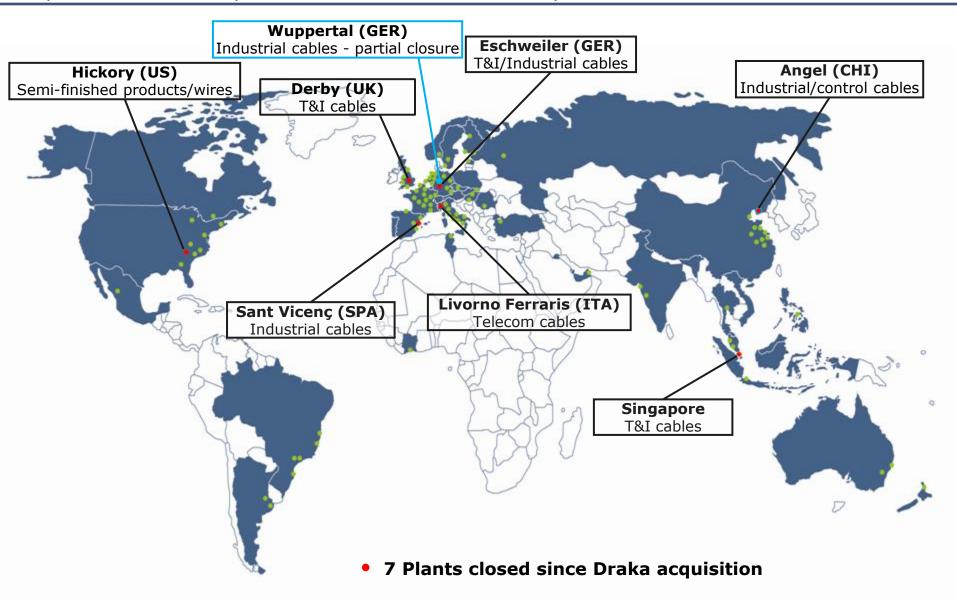
### **Integration process update**

In 2011-12 executed over 50% of actions planned in the full integration process



# First step of production footprint optimization completed

7 plants closed and 1 plant restructured since Draka acquisition





## **AGENDA**

- ➤ Group Overview & 2013 Outlook
- Draka integration
- > Financial Results
- > Appendix

## **Profit and Loss Statement**

**Euro Millions** 

	H1 2013	H1 2012	FY 2012	
<b>Sales</b> YoY total growth YoY organic growth	<b>3,622</b> (7.5%) (5.3%)	3,916	7,848	
Adj.EBITDA % on sales	<b>282</b> 7.8%	<b>308</b> 7.9%	<b>647</b> 8.2%	
Non recurring items	(26)	(42)	(101)	
<b>EBITDA</b> % on sales	<b>256</b> <i>7.1%</i>	<b>266</b> 6.8%	<b>546</b>	
Adj.EBIT % on sales	<b>204</b> 5.6%	<b>229</b> 5.9%	<b>483</b> 6.2%	
Non recurring items Special items	(26) (44)	(42) (9)	(101) (20)	
<b>EBIT</b> % on sales	<b>134</b> 3.7%	<b>178</b> 4.5%	<b>362</b> 4.6%	
Financial charges	(76)	(51) a)	(120) a)	
<b>EBT</b> % on sales	<b>58</b> 1.6%	<b>127</b> 3.2%	<b>242</b> 3.1%	
Taxes % on EBT	(17) 29.0%	(38) 	(73) 30.2%	
Net income	41	89	169	
Extraordinary items (after tax)	(74)	(40)	(111)	
Adj.Net income	115	129	280	

a) Restated to include effects of IAS 19 revised; negative effect of €2mln in FY2012, €1mln in H1 2012



# **Extraordinary Effects**

**Euro Millions** 

	H1 2013	H1 2012	FY 2012	
Antitrust investigation	1	(3)	(1)	
Restructuring	(21)	(27)	(74)	
Draka integration costs	-	(3)	(9)	
Other	(6)	(9)	(17)	
EBITDA adjustments	(26)	(42)	(101)	
Special items	(44)	(9)	(20)	
Gain/(loss) on metal derivatives	(37)	1	14	
Assets impairment Other	(7)	(1) (9)	(24) (10)	
EBIT adjustments	(70)	(51)	(121)	
Gain/(Loss) on ex.rates/derivat. (1)	(21)	1	(11)	
Other extr. financial Income/exp.	(7)	(2)	(5)	
EBT adjustments	(98)	(52)	(137)	
Tax	24	12	26	Notes
Net Income adjustments	(74)	(40)	(111)	(1) Includes currency and interes

# **Financial Charges**Euro Millions

	H1 2013	H1 2012	FY 2012	
Net interest expenses	(51)	<b>(53)</b> a)	<b>(111)</b> a)	
of which non cash Conv.Bond interest exp.	(2)	-	-	
Bank fees amortization	(5)	(5)	(10)	
Gain/(loss) on exchange rates	(10)	(21)	(29)	
Gain/(loss) on derivatives (1)	(11)	22	18	
Non recurring effects	(5)	(2)	(5)	
Net financial charges	(82)	(59)	(137)	
Share in net income of associates	6	8	17	Notes
Total financial charges	(76)	(51)	(120)	(1) Includes currency and inter rate derivatives

a) Restated to include effects of IAS 19 revised; negative effect of €2mln in FY2012, €1mln in H1 2012



# **Statement of financial position (Balance Sheet)**

**Euro Millions** 

	30 June 2013	30 June 2012	31 December 2012
Net fixed assets of which: intangible assets of which: property, plants & equipment	2,252 643 1,496	2,264 619 1,549	2,311 655 1,543
Net working capital of which: derivatives assets/(liabilities) of which: Operative Net working capital Provisions & deferred taxes	772 (38) 810 (294)	934 (27) 961 (369)	479 (7) 486 (369)
Net Capital Employed Employee provisions	<b>2,730</b> 332	<b>2,829</b> 308	<b>2,421</b> 344
Shareholders' equity of which: attributable to minority interest	1,150	1,125 52	1,159 47
Net financial position  Total Financing and Equity	2,730	1,396 <b>2,829</b>	918 <b>2,421</b>



# **Cash Flow**Euro Millions

Adj.EBITDA  Non recurring items  EBITDA  Net Change in provisions & others  Cash flow from operations (before WC changes)  Working Capital changes
Paid Income Taxes
Cash flow from operations
Acquisitions Net Operative CAPEX Net Financial CAPEX Free Cash Flow (unlevered)
Financial charges
Free Cash Flow (levered)
Free Cash Flow (levered) excl. acquisitions
Dividends
Other Equity movements
Net Cash Flow
NFP beginning of the period
Net cash flow Other variations
NFP end of the period

H1 2013
282
(26)
256
(41)
215
(367)
(28)
(180)
-
(50)
8
(222)
(72)
(294)
(294)
(91)
-
(385)
(918)
(385)
55
(1,248)

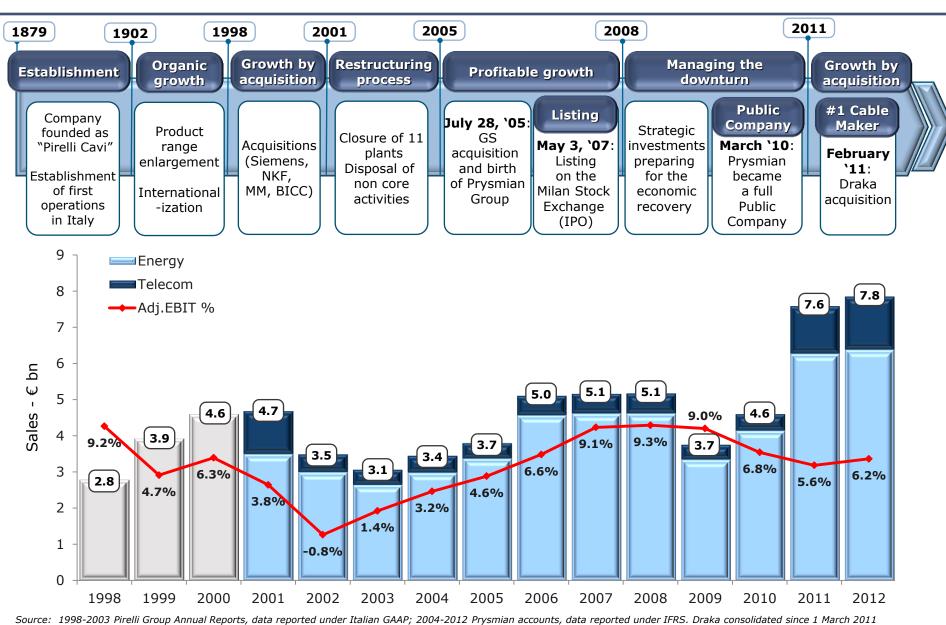
H1 2012

FY 2012
647
(101)
546
(1)
545
75
(74)
546
(86)
(141)
8
327
(129)
198
284
(45)
1
154
(1,064)
154
(8)
(918)

### **AGENDA**

- Group Overview & 2013 Outlook
- Draka integration
- Financial Results
- Appendix Prysmian at a Glance

# **Key Milestones**

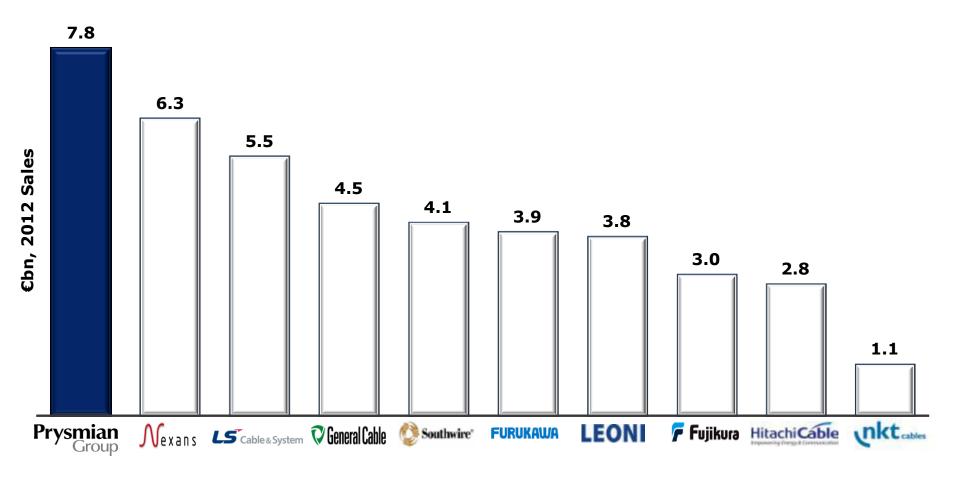


ince. 1990-2003 File III Group Affilial Reports, data reported under Italian GAAF, 2004-2012 Fryshlian accounts, data reported under IFKS. Draka consolidated since I March 2011



# The World's Leading Cables & Systems Company

N°1 in cable solutions for the energy and telecommunication business



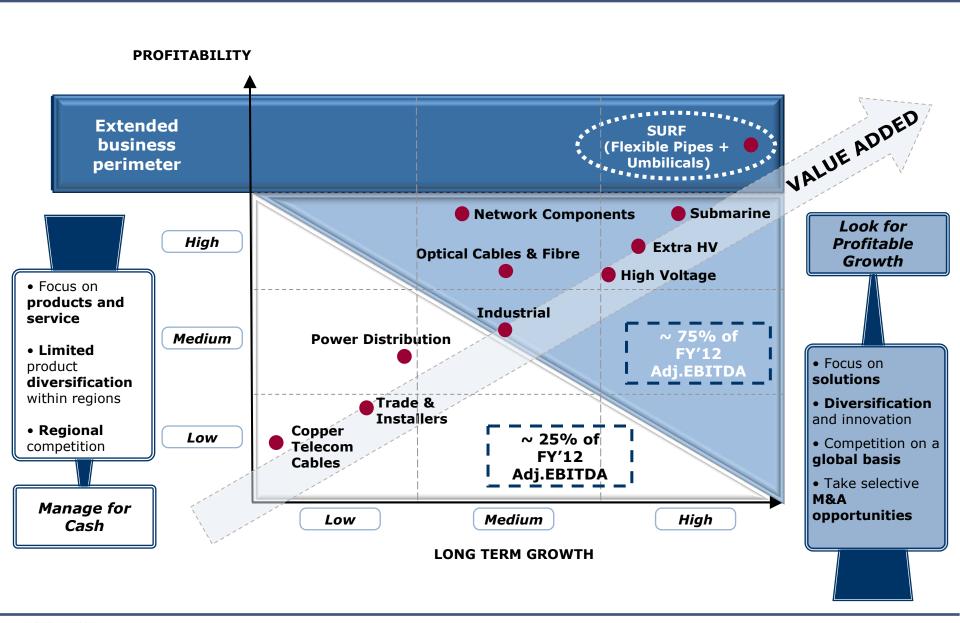
Source: Companies' public documents.

Note: Nexans excluding Other segment (mainly Electrical Wire); General Cable excluding Rod Mill Products; Furukawa considering only Telecommunications and Energy & Industrial Products segments, LTM figures as of 31-Dec-2012; Southwire FY2011; Furjikura considering only Telecom and Metal Cable & Systems segments, LTM figures as of 31-Dec-2012; Hitachi Cable considering Sales to Customers only for Industrial Infrastructure Products, Electronic & Automotive Products and Information Systems Devices & Materials segments, LTM figures as of 31-Dec-2012. All figures are expressed in € based on the average exchange rate of the reference period



### **Prysmian Group business portfolio**

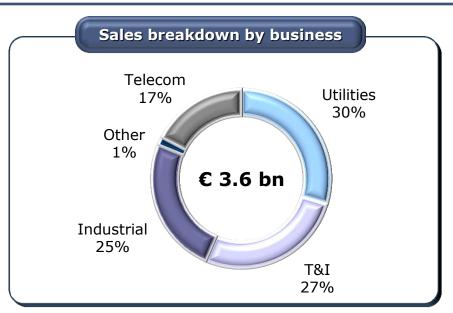
Focus on high value added segments

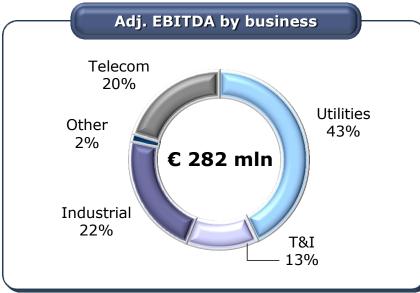


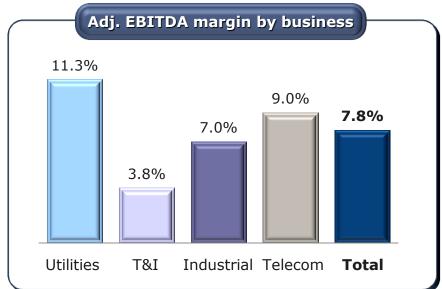
# **Prysmian Group at a glance**

H1 2013 Results



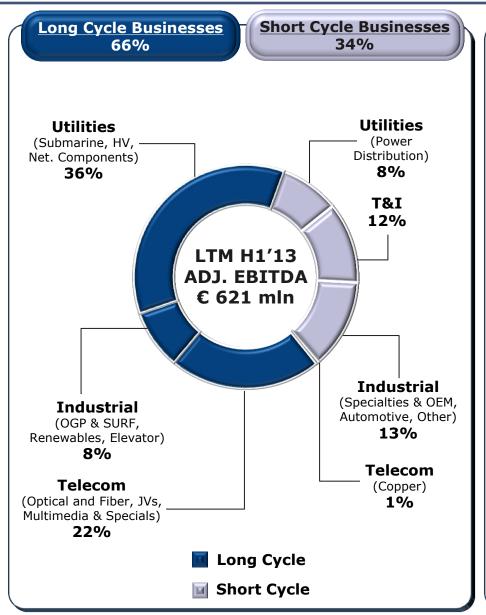






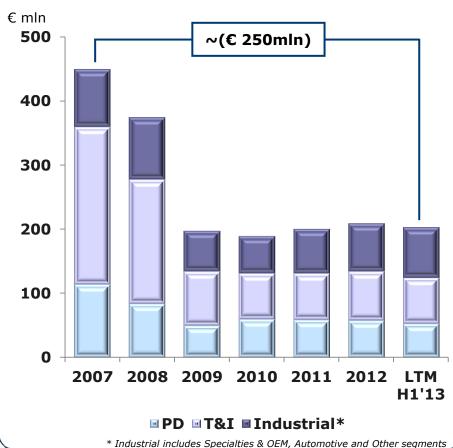
## Long Cycle Businesses Vs. Short Cycle Businesses

Adj. EBITDA breakdown



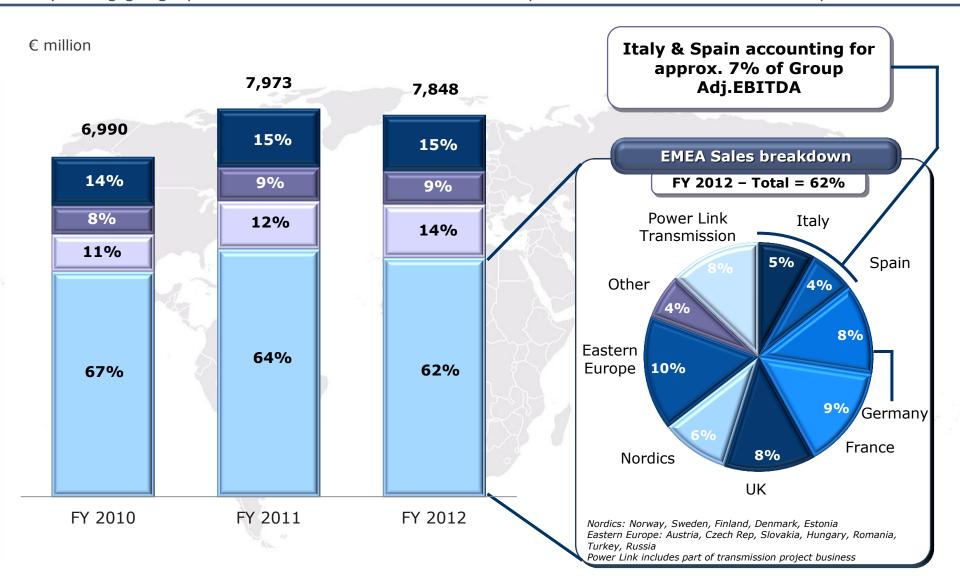
# Short Cycle Businesses Adj. EBITDA (Combined Prysmian + Draka)

- Profitability: stable at bottom level (excl. synergies contribution)
- Over 50% profitability decrease from the peak



# Sales evolution by geographical area

Improving geographical diversification with a limited exposure to weaker southern European countries



Note: FY2010 and FY2011 Sales Combined Prysmian + Draka

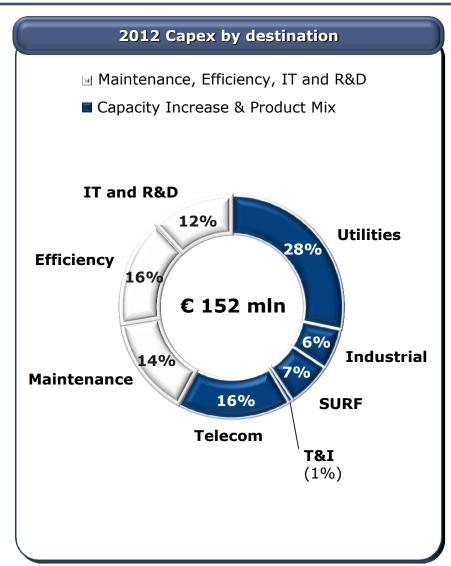


#### **CAPEX** evolution

#### Investments focused on high value added businesses



Utilities	35%	73%	72%	43%	22%	60%	49%
Industrial	3%	14%	9%	6%	2%	7%	10%
Surf	57%	-	4%	43%	65%	21%	12%
T&I	-	10%	2%	-	-	1%	1%
Telecom	5%	3%	13%	8%	11%	11%	28%
Total (1)	100%	100%	100%	100%	100%	100%	100%



(1) % of Capacity Increase & Product mix Note: Draka consolidated since 1 March 2011



# **Metal Price Impact on Profitability**

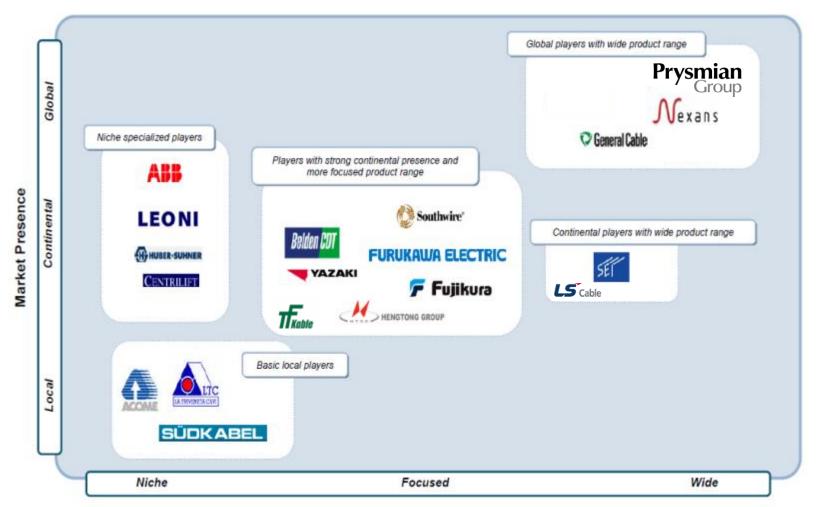
#### Supply Main **Metal Influence on Cable Price Metal Fluctuation Management** Contract Application **Impact Impact Technology and design Pricing locked-in** at order intake Projects (Energy content are the main Profitability protection through transmission) **Predetermined** elements of the "solution" systematic hedging (long order- Cables for delivery date to-delivery cycle) industrial offered Pricing little affected by applications (eq. OGP) metals Price adjusted through Pricing defined as **hollow**, Cables for energy formulas linked to metal publicly thus mechanical price utilities (e.g. available quotation (average last Frame adjustment through power distribution month, ...) contracts formulas linked to metal Profitability protection through cables) publicly available quotation systematic hedging (short order-to-delivery cycle) Pricing managed through price lists, thus leading to some delay Standard products, high Cables for • Competitive pressure may construction and copper content, limited Spot orders impact on delay of price civil engineering value added adjustment Hedging based on forecasted volumes rather than orders High Low Metal price fluctuations are normally passed through to customers under supply contracts Hedging strategy is performed in order to systematically minimize profitability risks

### **AGENDA**

- Group Overview & Outlook 2013
- Draka integration
- > Financial Results
- Appendix Energy

# **Clusters of Cable Manufacturers in the Industry**

Competitive scenario – Energy Cables



**Product Portfolio Range** 

# Full package of solutions for Energy Business

#### Utilities

#### Power Transmission

- Underground EHV, HV-DC/AC
- Submarine (turn-key) EHV-DC/AC (extruded, mass impregnated and SCFF) and MV
- **Power Distribution** 
  - LV, MV (P-Laser)
- Network components
  - joints, connectors and terminations from LV to EHV









#### Trade & Installers

#### LV cables for construction

- Fire performing
- **Environmental friendly**
- Low smoke-zero halogen (LSOH)
- Application specific products

 Specialties & OEM (rolling stock, nuclear, defence, crane, mining, marine, electro medical, railway, other infrastructure)

Industrial

- Automotive
- OGP & SURF
- Renewables
- Elevator
- Other industrial (aviation, branchment, other)























### **Utilities – Power Transmission**

### **Business description**

High/extra high voltage power transmission solutions for the utilities sector

Underground High Voltage
 Cabling solutions for power plant sites and primary distribution networks



Submarine High Voltage

Turnkey cabling solutions for submarine power transmission systems at depths of up to 2,000 meters



Network components

Joints, connectors and terminations for low to extreme high voltage cables suitable for industrial, building or infrastructure applications and for power transmissic and distribution



### **Key customers**

Customer base drawn from all major national transmission networks operators





# **Utilities – Investing in submarine to increase ROCE**

Strengthening production and installation (GME acquisition) capabilities







### Main projects in execution/order backlog:

- 1. Western Link
- HelWin 1-2/ SylWin 1/ BorWin 2/ DolWin 3
   / Deutsche Bucht
- 3. Hudson
- 4. Messina
- 5. Dardanelles
- 6. Phu Quoc
- 7. Mon.Ita
- 8. Normandie 3
- 9. Balearic Islands
  US Offshore platforms



- Length overall: 133.2m- Depth moulded: 7.6m

- Gross tonnage: 10,617 t



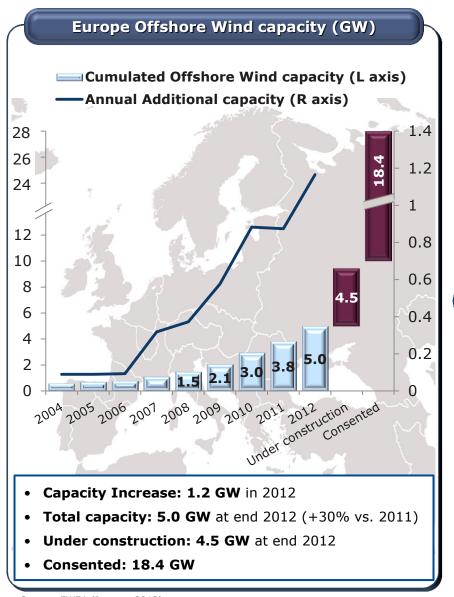
- Length overall: 115m

- Depth moulded: 6.8m

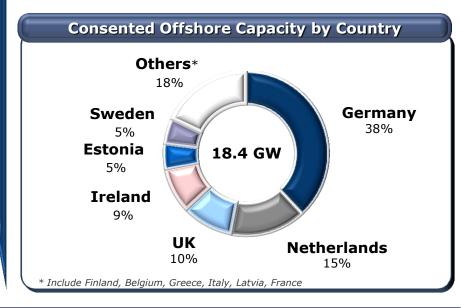
- Gross tonnage: 8,328t

# **Utilities - Off-shore wind development in Europe still at early stage**

High visibility on new projects to be awarded next quarters





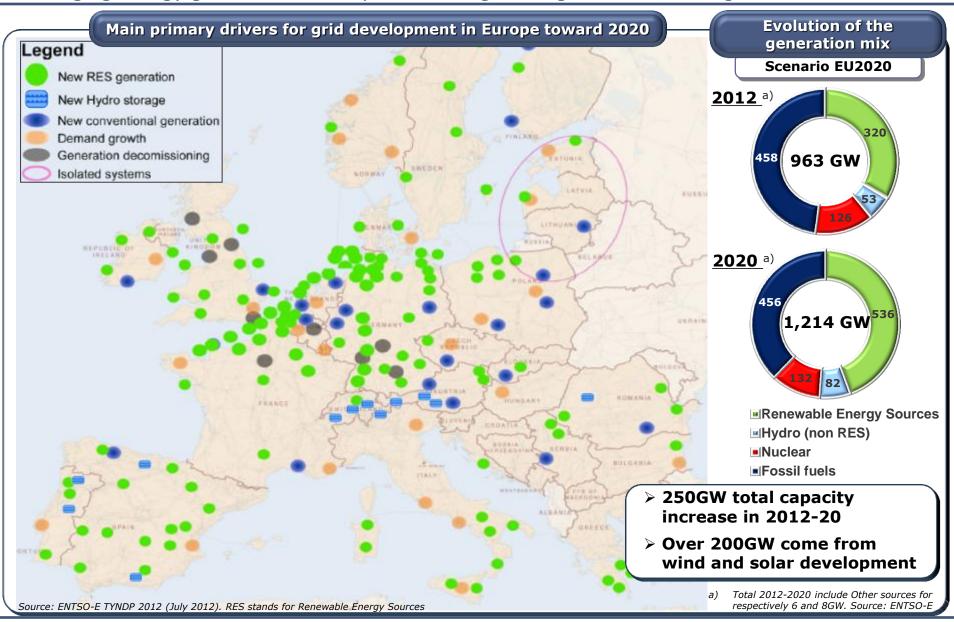


Source: EWEA (January 2013)



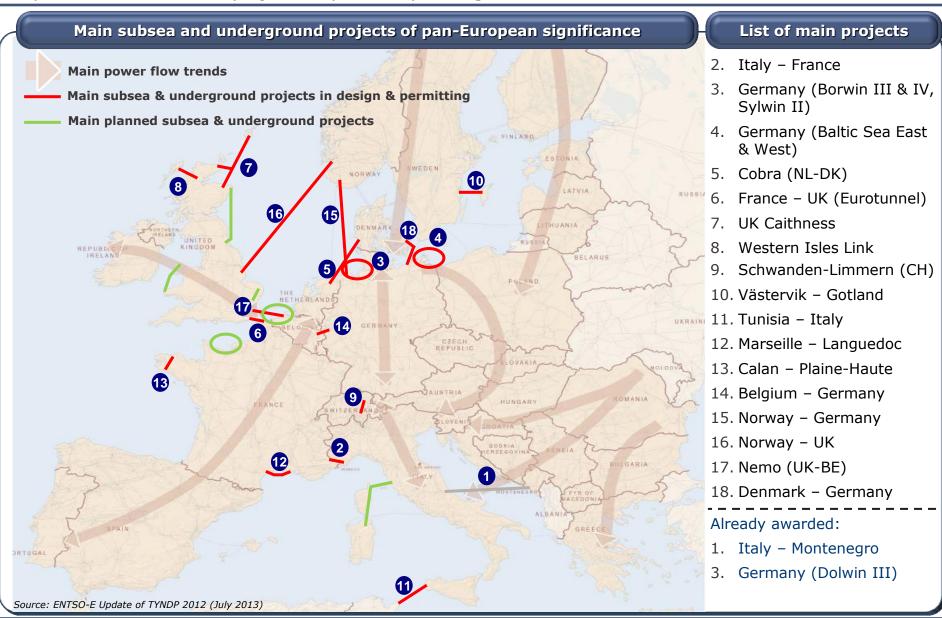
### **Utilities - Transmission**

Changing Energy generation mix implies a re-engineering of transmission grids



### **Utilities – Transmission**

Update on transmission projects of pan-European significance



# **Utilities – Submarine Systems**

### **Key success factors**

- Track record and reliability
- Ability to design/execute turnkey solution
- Quality of network services
- Product innovation
- State-of-the-art cable laying ship

#### **Action plan**

Increased installation capacity thanks to GME acquisition.

Capacity expansion completed in Pikkala. Ongoing capacity increase in Arco Felice and Drammen to support growth next years through:

- Leverage on strong off-shore windfarms trend
- Secure orders to protect long-term growth
- Focus on flawless execution

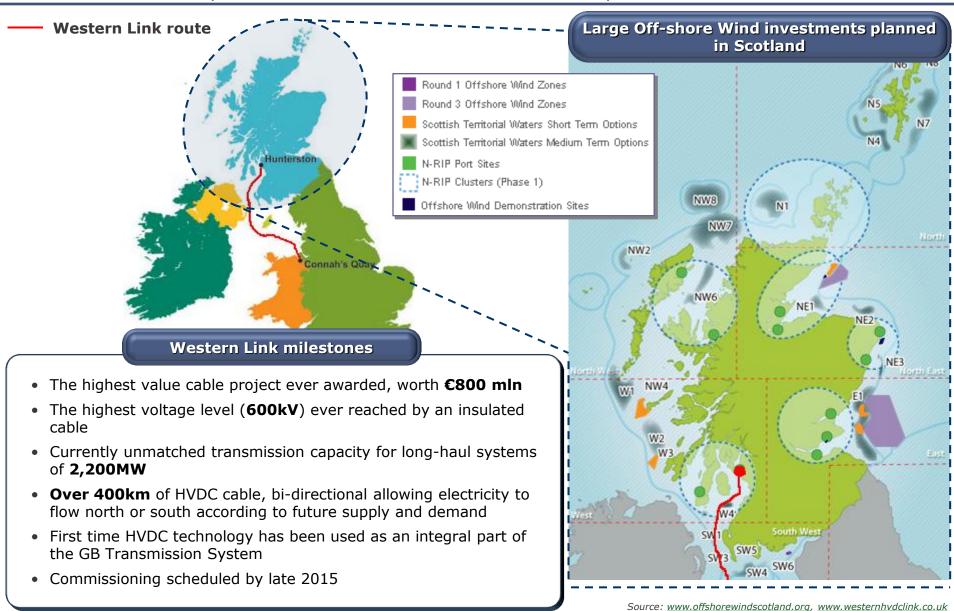
Latest Key projects	Customers	Period	€m (1)
US Offshore platforms	ExxonMobil's	2014-15	\$100m
Balearic Islands	Red Eléctrica de España	2014-15	85
Deutsche Bucht	TenneT	2014-15	50
DolWin3	TenneT	2014-16	350
Normandie 3	Jersey Electricity plc	2013-14	45
Mon.Ita	Terna	2013-16	400
Dardanelles	TEIAS	2012-14	67
Phu Quoc	EVNSPC	2012-14	67
Western Link	NGET/SPT Upgrades	2012-15	800
HelWin2	TenneT	2012-15	200
Hudson Project	Hudson Transm. Partners LLC	2012-13	\$175m
SylWin1	TenneT	2012-14	280
HelWin1	TenneT	2011-13	150
BorWin2	TenneT	2010-13	250
Messina	Terna	2010-13	300
Kahramaa	Qatar General Elect.	2009-10	140
Greater Gabbard	Fluor Ltd	2009-10	93
Cometa	Red Eléctrica de España	2008-11	119
Trans Bay	Trans Bay Cable LLC	2008-10	\$125m
Sa.Pe.I	Terna	2006-10	418
Neptune	Neptune RTS	2005-07	159
GCC Saudi - Bahrain	Gulf Coop. Council Inter. Aut.	2006-10	132
Angel development	Woodside		
Rathlin Island	N.Ireland Electricity		
Ras Gas WH10-11	J. Ray Mc Dermott		

(1) Prysmian portion of the project



### **Utilities – Western Link a milestone in the submarine sector**

Confirmed leadership in terms of know-how and innovation capabilities



### **Utilities – Power Distribution**

#### **Market drivers**

- Long term growth in electricity consumption
- Mandated improvements in service quality
- Investment incentives to utilities
- Urbanization

### **Key success factors**

- Time to market
- Quality of service
- Technical support
- Cost leadership
- Customer relationship



### **Action plan**

- Improve service level and time to market
- Reduce product cost
  - Cable design optimization
  - Alternative materials / compounds introduction
  - Process technologies improvement
- Innovate
  - New insulation materials
  - P-LASER launch in Europe



### **Trade & Installers**

#### **Business description**

- Low voltage cables for residential and non residential construction
- Channel differentiation with both:
  - Direct sales to end customers (Installers)
  - Indirect sales through
    - Specialized distributors
    - General distributors
    - Wholesalers
    - Do-it-yourself/modern distribution
- Wide range of products including
  - Value added fire retardant
  - Environmental friendly
  - Specialized products



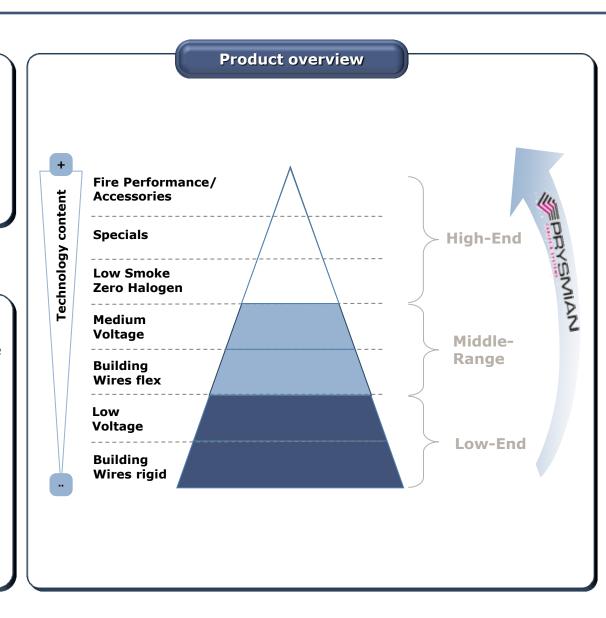
### **Trade & Installers**

#### **Key success factors**

- Product range
- On-time delivery / Product availability
- Inventory/WC management
- Cost leadership
- Channel management
- Customers' relationship

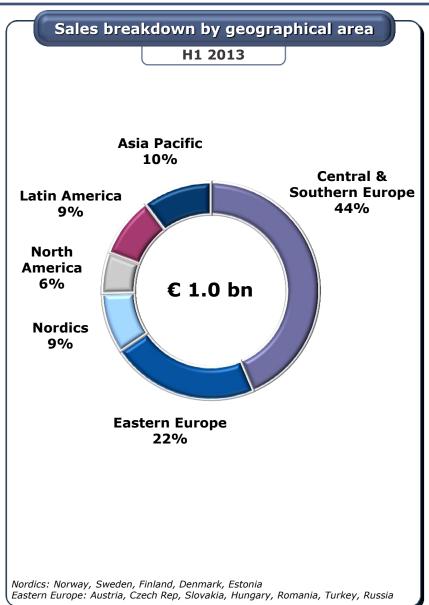
### **Action plan**

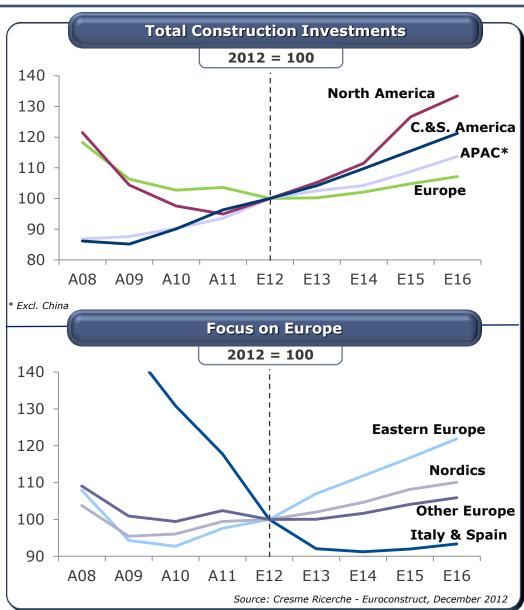
- Continuously redefine product portfolio
  - Focus on high-end products (e.g. Fire Performance)
- Exploit channel/market specificity
  - Focus on wholesalers and installers
  - Protect positioning in high margin countries
  - Grow global accounts
- Continuously improve service level
- Benefit from changes in regulatory regime



### **Trade & Installers**

Sales breakdown





### **Industrial**

### **Business description**

Integrated cable solutions highly customized to our industrial customers worldwide

#### Oil & Gas

Addressing the cable needs of research and refining, exploration and production. Products range from low & medium voltage power and control cables to dynamic multi-purpose umbilicals for transporting energy, telecommunications, fluids and chemical products



#### Renewable

Advanced cabling solutions for wind and solar energy generation contribute to our clients increased efficiency, reliability and safely



#### Surf (Subsea umbilical, riser and flowline)

SURF provides the flexible pipes and umbilicals required by the petro-chemicals industry for the transfer of fluids from the seabed to the surface and vice versa



#### **Elevator**

Meeting the global demand for high-performing, durable and safe elevator cable and components we design manufacture and distribute packaged solutions for the elevator industry



#### **Auto & Transport**

Products for trains, automobiles, ships and planes including the Royal Caribbean's Genesis fleet (world's biggest ship) & Alstom designed TGV (world's fastest train)



#### **Specialties & OEM**

Products for mining, crane, marine, rolling stock, nuclear and other niches

# Key customers

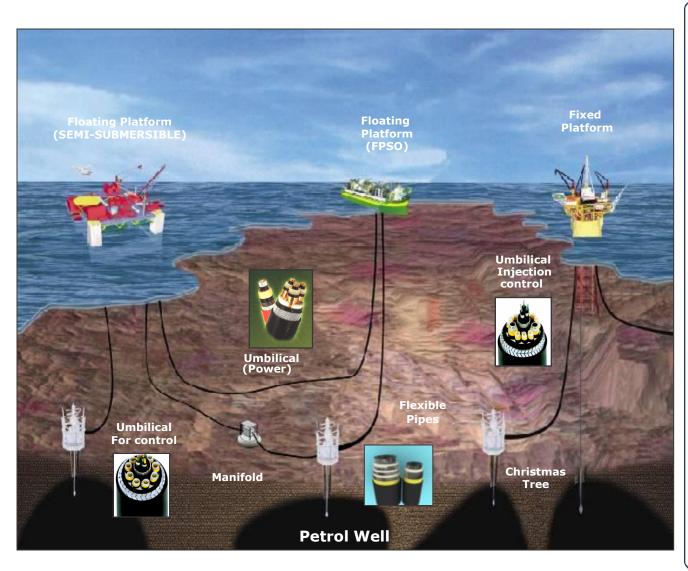
Large and differentiated customer base generally served through direct sales





# **Industrial – Off-shore oil exploration**

Oilfield structure



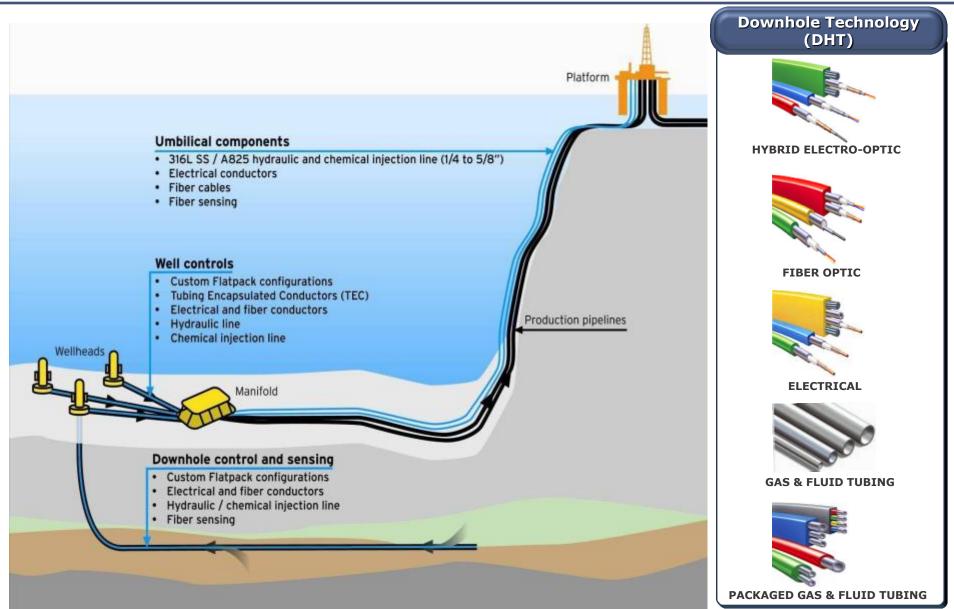




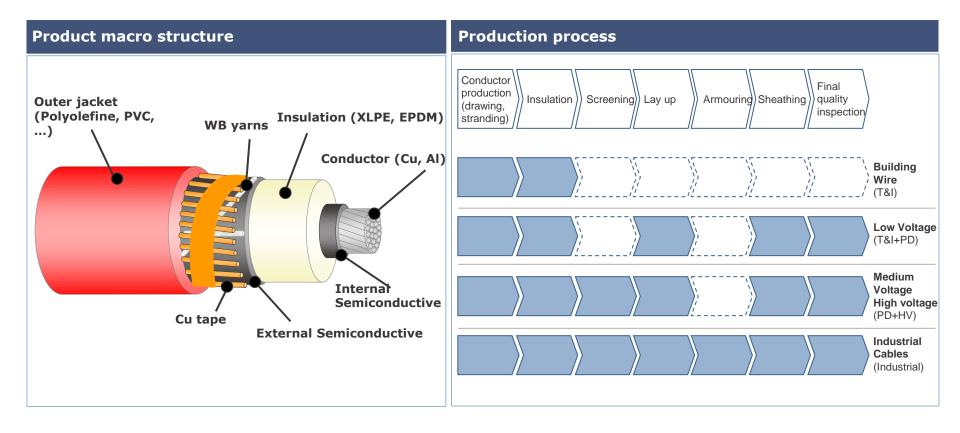


# **Industrial – Off-shore oil exploration**

Cross selling opportunities driven by the new Downhole technology business contributed by Draka



# **Macro-structure of Energy Cables**



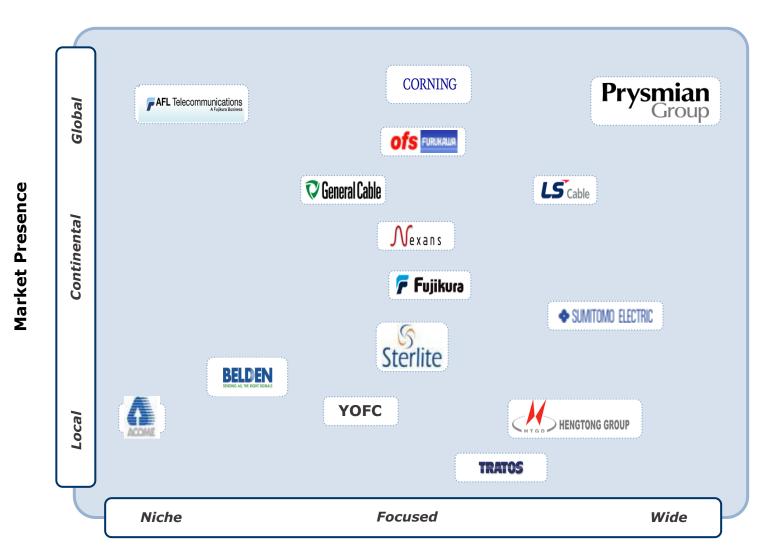


## **AGENDA**

- ➤ Group Overview & 2013 Outlook
- Draka integration
- > Financial Results
- Appendix Telecom

# **Major Players within the Telecom Industry**

Competitive scenario



**Product Portfolio Range** 

### **Our Telecom Business**

### **Business description**

Integrated cable solutions focused on high -end Telecom

#### **Telecom solutions**

<u>Optical cables</u>: tailored for all today's challenging environments from underground ducts to overhead lines, rail tunnels and sewerage pipes

<u>Copper cables</u>: broad portfolio for underground and overhead solutions, residential and commercial buildings

<u>Connectivity</u>: FTTH systems based upon existing technologies and specially developed proprietary optical fibres



#### **MMS**

<u>Multimedia specials</u>: solutions for radio, TV and film, harsh industrial environments, radio frequency, central office switching and datacom <u>Mobile networks</u>: Antenna line products for mobile operators <u>Railway infrastructure</u>: Buried distribution & railfoot cables for long distance telecommunication and advanced signalling cables for such applications as light signalling and track switching



### **Optical Fiber**

Optical fiber products: single-mode optical fiber, multimode optical fibers and specialty fibers (DrakaElite)

Manufacturing: our proprietary manufacturing process for Plasma-activated Chemical Vapor Deposition and Licensed OVD Technology (600 unique inventions corresponding to > 1.4K patents) positions us at the forefront of today's technology



### Key customers

Key customers include key operators in the telecom sector





#### **Market trends**

- Demand function of level of capital expenditures budgeted by large telecom companies (PTT/incumbents as well as alternative operators) for network infrastructures, mainly as a consequence of:
  - Growing number of internet users data traffic
  - Diffusion of broadband services / other hightech services (i.e. IPTV)

### Strategic value of fibre

- Fibre optic represents the major single component cost of optical cables
- Fibre optic production has high entry barriers:
  - Proprietary technology or licenses difficult to obtain
  - Long time to develop know-how
  - Capital intensity
- When fibre optic is short, vertically integrated cable manufacturers leverage on a strong competitive advantage

### **Key success factors**

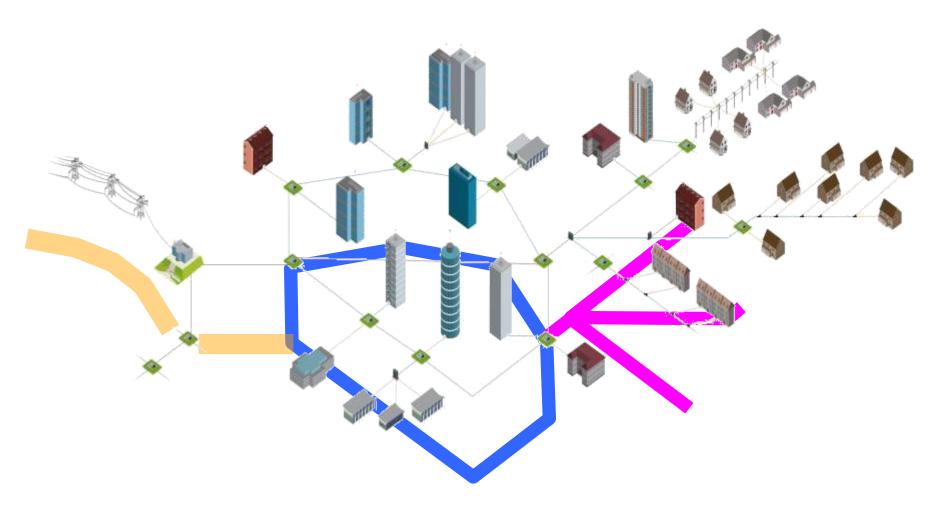
- Continuous innovation and development of new cable & fibre products
- Cable design innovation with special focus on installation cost reduction
- Relentless activity to maintain the highest quality and service level
- Focus on costs to remain competitive in a highly price sensitive environment

#### **Action plan**

- Maintain & reinforce position with key established clients
- Further penetration of large incumbents in emerging regions
- Optimize utilization of low cost manufacturing units
- Expand distribution model in Domestic & Export
- Streamline the inter-company process
- Fully integrated products sales
- Refocus on export activities
- Increase level and effectiveness of agents



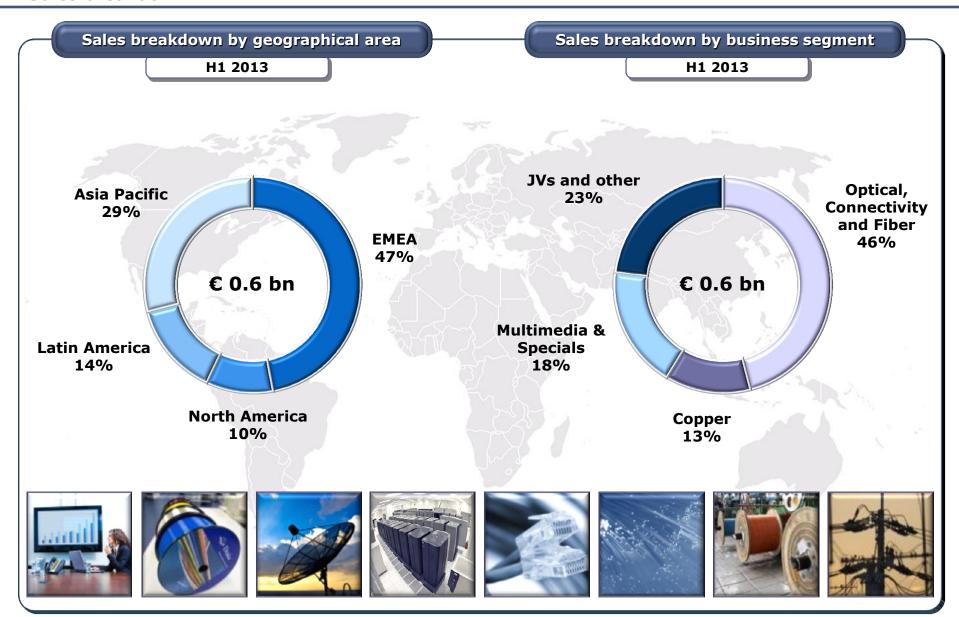
# **Telecom Cables Main Applications**



**BACKBONE** 

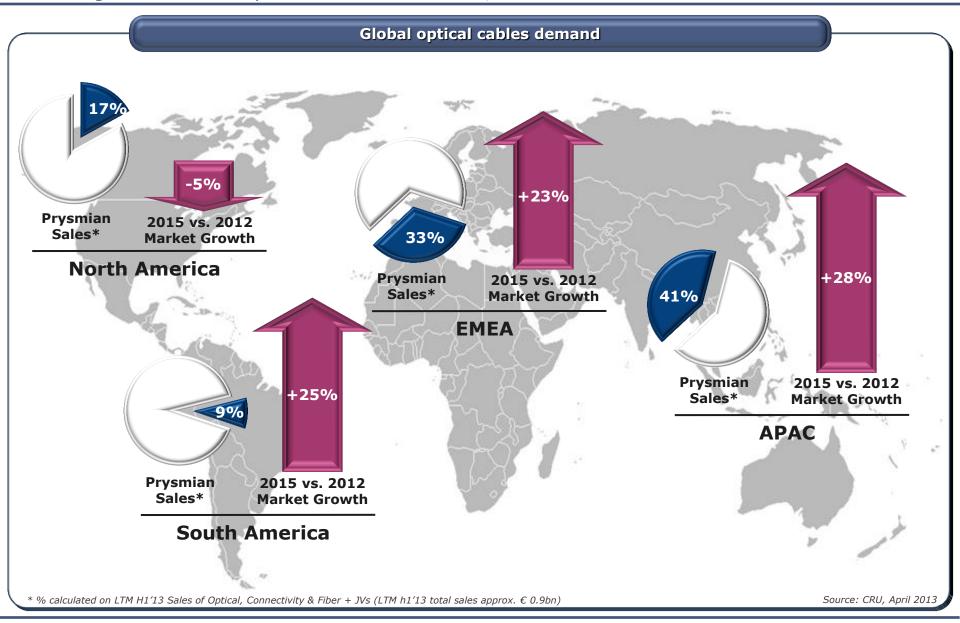
**METROPOLITAN RING** 

**ACCESS NETWORK** 



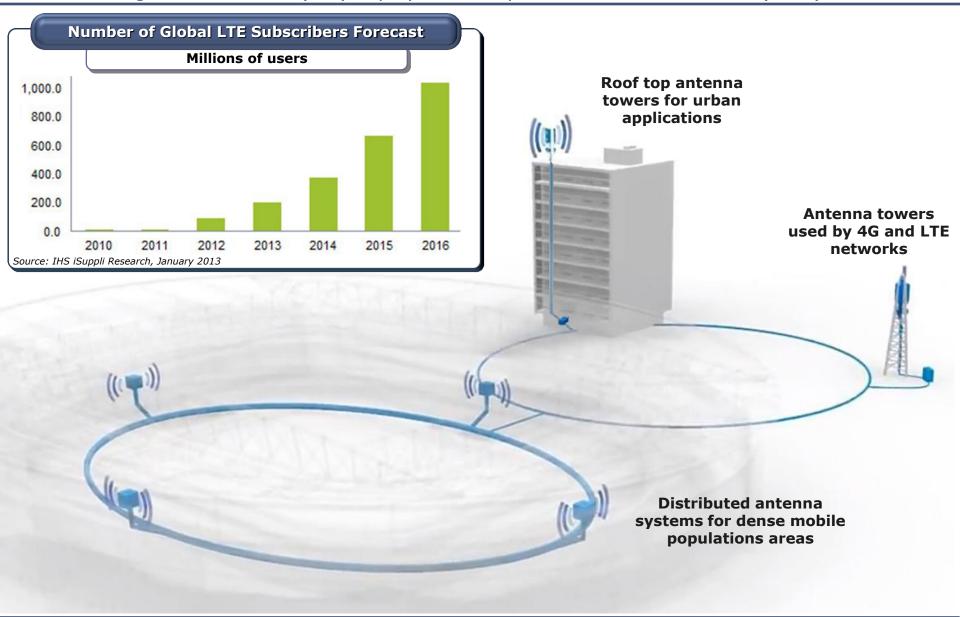
# Telecom - Solid drivers in optical confirmed despite low start of the year

Growing investments expected in South America, EMEA and APAC



# Telecom - FTTA as key driver of optical demand

4G and Long Term Evolution (LTE) deployments require Fiber-to-the-Antenna (FTTA)



# Consolidated leadership in Australia to benefit from new NBN project

Start-up of National broadband network in 2011

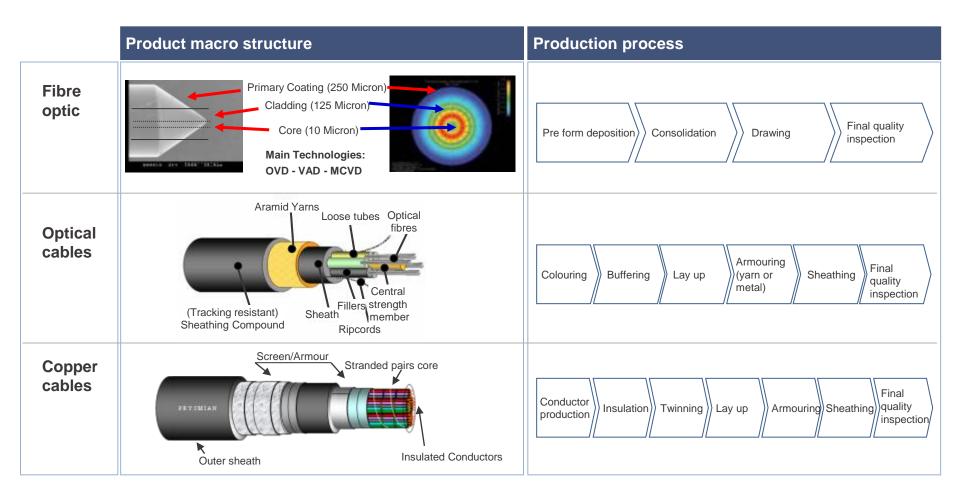


#### Rollout plan for National Broadband Network

- Government initiative to provide direct fibre connection to 93% of Australian subscribers (residential and business)
- AUD 43 bn capex planned during the period (2011-2019); construction started in 2011
- Telstra and NBN agreed to jointly develop the new network
- Prysmian signed a 5-year agreement with NBN as major supplier of optical cables for the network (AUD 300m)
- Prysmian signed new 4-year frame agreement with Telstra to supply optical and copper cables
- Large part of existing and new Telstra cable infrastructure being used within the NBN network
- Prysmian doubling optical cable capacity in Australian Dee Why site

Cities/Towns

### **Macro-structure of Telecom Cables**



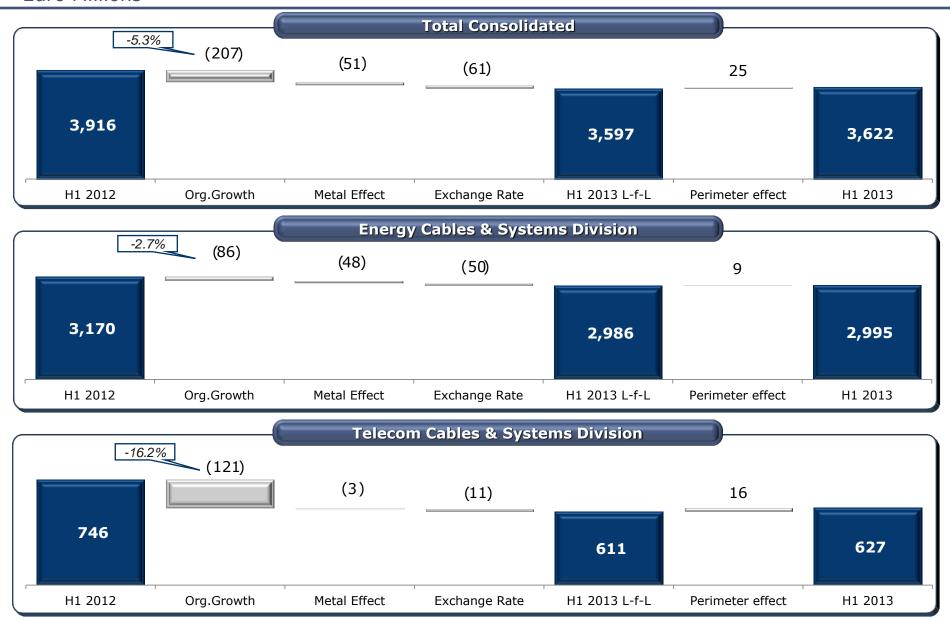


## **AGENDA**

- Group Overview & 2013 Outlook
- Draka integration
- > Financial Results
- Appendix Financials

# **Bridge Consolidated Sales**

**Euro Millions** 



# **Energy Segment – Profit and Loss Statement**

**Euro Millions** 

	H1 2013	H1 2012	FY 2012	
Sales to Third Parties	2,995	3,170	6,382	
YoY total growth	(5.5%)	,		
YoY organic growth	(2.7%)			
Adj. EBITDA	225	229	487	
% on sales	7.5%	7.2%	7.6%	
Adj. EBIT	172	175	379	
% on sales	5.8%	5.5%	5.9%	



# **Energy Segment – Sales and Profitability by business area**

Euro Millions, % on Sales

	H1 2013	H1 2012	Total growth	Organic growth
Utilities	1,071	1,073	(0.2%)	0.7%
Trade & Installers	974	1,110	(12.3%)	(8.5%)
Industrial	896	920	(2.7%)	0.6%
Others	54	67	n.m.	n.m.
Total Energy	2,995	3,170	(5.5%)	(2.7%)
			H1′13 % on Sales	H1'12 % on Sales
Utilities	121	117	11.3%	10.9%
Trade & Installers	37	42	3.8%	3.8%
Industrial	63	70	7.0%	7.6%
Others	4	-	n.m.	n.m.
Total Energy	225	229	7.5%	7.2%
Utilities	101	100	9.4%	9.3%
Trade & Installers	24	28	2.5%	2.5%
Industrial	45	49	5.0%	5.4%
Others	2	(2)	n.m.	n.m.
Total Energy	172	175	5.8%	5.5%



# **Telecom Segment – Profit and Loss Statement**

**Euro Millions** 

	H1 2013	H1 2012	FY 2012
Sales to Third Parties	627	746	1,466
YoY total growth	(16.0%)		
YoY organic growth	(16.2%)		
Adj. EBITDA	57	79	160
% on sales	9.0%	10.6%	10.9%
Adj. EBIT	32	54	104
% on sales	5.2%	7.3%	7.1%



# **Financial Structure**

### **Euro Millions**

Debt structure (€m)			1	30.06.2013 (€m)			
	30.06.13	31.03.13	31.12.12		Used	Available Funds (2)	Maturity
Term Loan	184	185	670		184	-	12/2014
Revolving Credit Facility	-	-	-	Ш	-	396	12/2014
Eurobond 5.25%	403	418	413		403	-	04/2015
Convertible bond 1.25%	260	258	-	Ш	260	-	03/2018
Securitization	116	105	75	Ш	116	34	07/2013
Term Loan 2011	400	400	400	Ш	400	-	03/2016
Revolving 2011	-	-	-	Ш	-	400	03/2016
Other Debt	382	347	290	Ш	382	-	-
Total Gross Debt	1,745	1,713	1,848	Ш	1,745	830	2.3 y <sup>(1)</sup>
Cash & Cash equivalents	(386)	(409)	(812)	Ш	(386)	386	
Other Financial Assets	(99)	(77)	(97)		(99)	79	
NFP Vs third parties	1,260	1,227	939		1,260	1,295	
Bank Fees	(12)	(14)	(21)	Ш			
NFP	1,248	1,213	918	$\bigcup$			

Note: Compound average spread on used committed credit lines equal to 2.0%



<sup>(1)</sup> Average maturity as of 30 June 2013 excluding other debt

<sup>2)</sup> Defined as Cash and Unused committed credit lines

# **Prysmian Historical Key Financials**

Euro Millions, % of Sales - Pre Draka acquisition



(1) Adjusted excluding non-recurring income/expenses; (2) Adjusted excluding non-recurring income/(expenses) and the fair value change in metal derivatives and in other fair value change in metal derivatives and in other fair value items; (3) Adjusted excluding non-recurring income/(expenses), the fair value change in metal derivatives and in other fair value items, exchange rate differences and the related tax effects; (4) Operative Net Working capital defined as Net Working Capital excluding the effect of derivatives; % of sales is defined as Operative Net Working Capital on annualized last quarter sales.

Note: 2005 Adj. Net Income and 2005 Operative NWC figures are not available

2008

9.5%

2009

12.2%

2010

9.2%

2007

10.6%

2006

8.6%



2006

3.5%

2007

5.8%

2008

6.5%

2009

5.5%

2010

3.8%

2006

2007

2005

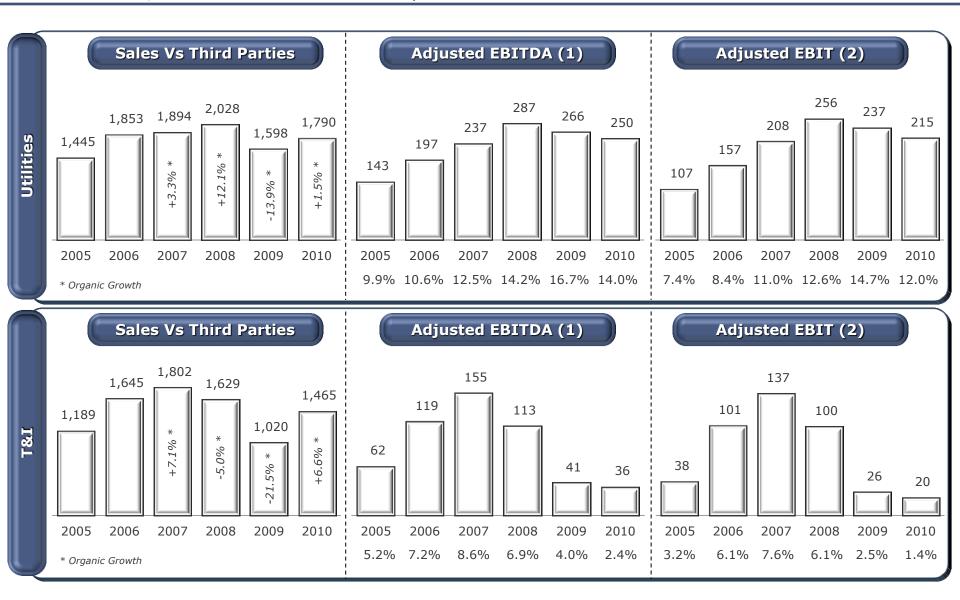
2008

2009

2010

# Historical Key Financials by Business Area - Utilities and T&I

Euro Millions, % of Sales – Pre Draka acquisition

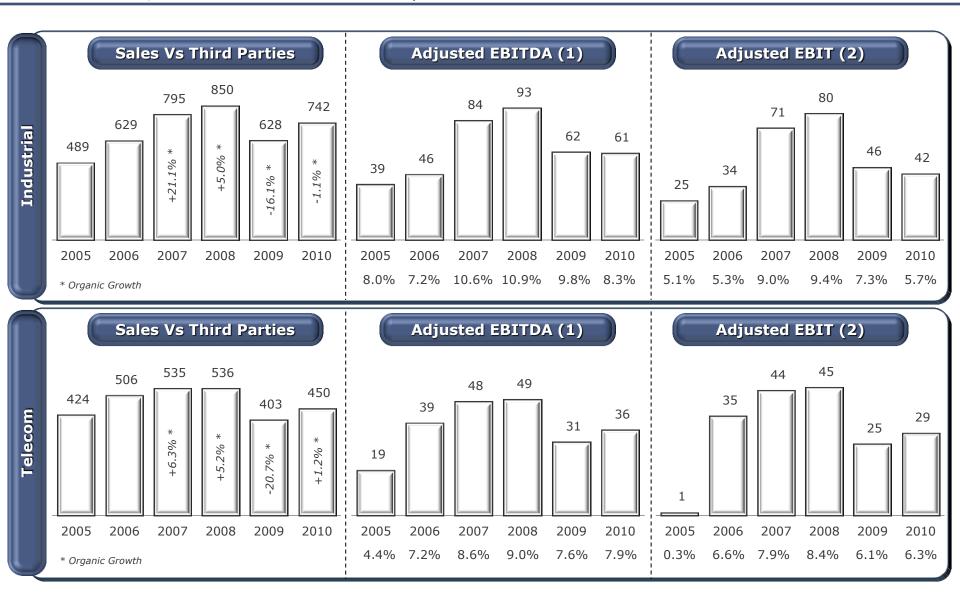


(1) Adjusted excluding non-recurring income/expenses; (2) Adjusted excluding non-recurring income/expenses, the fair value change in metal derivatives and in other fair-value items



# Historical Key Financials by Business Area – Industrial and Telecom

Euro Millions, % of Sales – Pre Draka acquisition



(1) Adjusted excluding non-recurring income/expenses; (2) Adjusted excluding non-recurring income/expenses, the fair value change in metal derivatives and in other fair-value items

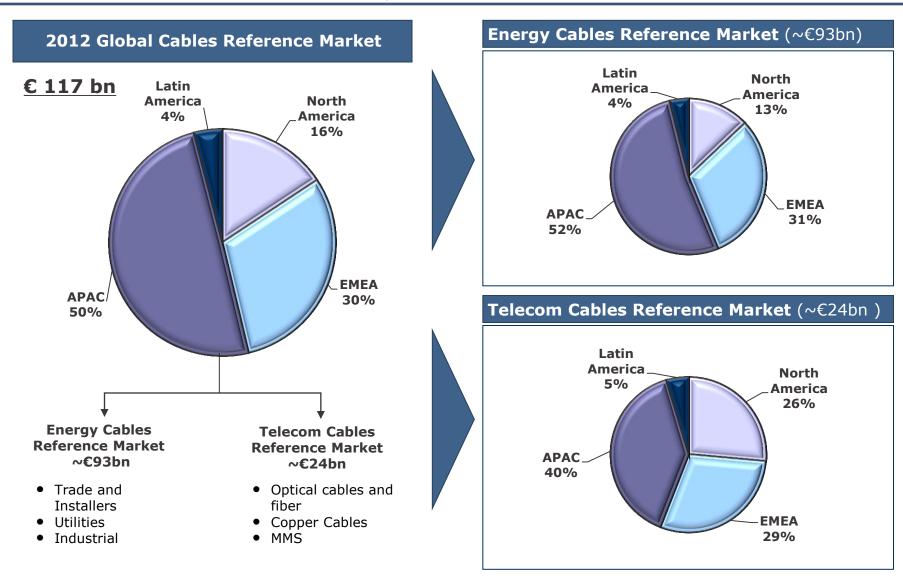


## **AGENDA**

- ➤ Group Overview & 2013 Outlook
- Draka integration
- Financial Results
- Appendix Cable Industry Reference Market

### The Global Cables Reference Market

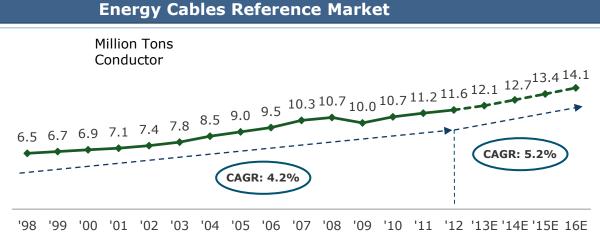
World-Wide Cable Reference Market Size, 2012



Source: Company analysis based on CRU data – April 2013. Prysmian reference markets are obtained by excluding from the global cable market the segments where the company does not compete (winding wire for energy business). Energy = Low Voltage and Power Cable; TLC = External Copper Tlc Cable, Fibre Optic, Internal Telecom/Data

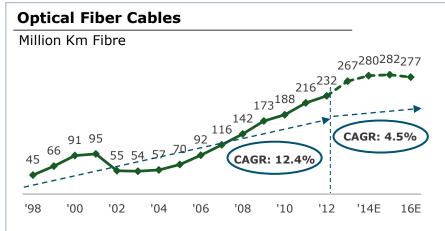


### **Market Volumes Trend**

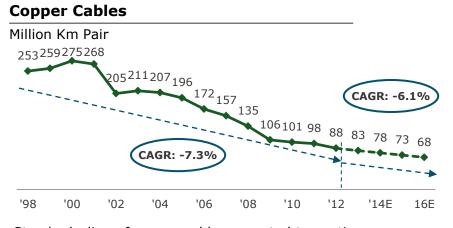


- Long term growth driven by:
  - Energy consumption
  - Investments in power grid interconnections
  - Investments in power transmission and distribution
  - Infrastructure investments
  - Renewable energy

#### **Telecom Cables Reference Market**



Market growth driven by increased investment in fibre access networks (FTTx) and LTE

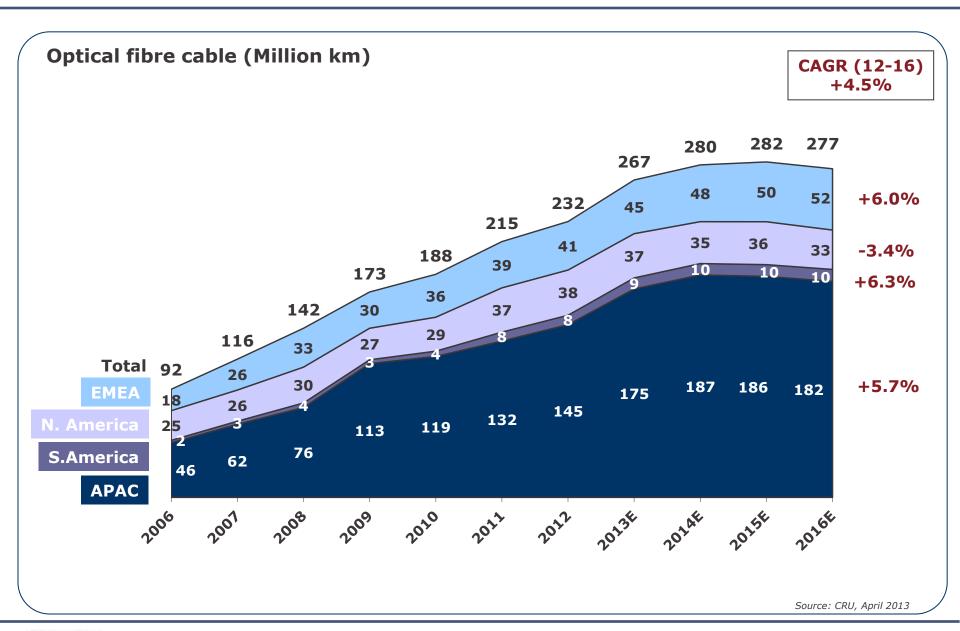


Steady decline of copper cables expected to continue

Source: Company analysis based on April 2013 CRU data. Energy = Low Voltage and Power Cable; TLC = External Copper Tlc Cable, Fibre Optic, Internal Telecom/Data



# **Telecom – Demand evolution by geographical area**



### **Reference Scenario**

Commodities & Forex













Based on monthly average data Source: Thomson Reuters



### Disclaimer

- The managers responsible for preparing the company's financial reports, A.Bott and C.Soprano, declare, pursuant to paragraph 2 of Article 154-bis of the Consolidated Financial Act, that the accounting information contained in this presentation corresponds to the results documented in the books, accounting and other records of the company.
- Certain information included in this document is forward looking and is subject to important risks and
  uncertainties that could cause actual results to differ materially. The Company's businesses include its Energy and
  Telecom cables and systems sectors, and its outlook is predominantly based on its interpretation of what it
  considers to be the key economic factors affecting these businesses.
- Any estimates or forward-looking statements contained in this document are referred to the current date and, therefore, any of the assumptions underlying this document or any of the circumstances or data mentioned in this document may change. Prysmian S.p.A. expressly disclaims and does not assume any liability in connection with any inaccuracies in any of these estimates or forward-looking statements or in connection with any use by any third party of such estimates or forward-looking statements. This document does not represent investment advice or a recommendation for the purchase or sale of financial products and/or of any kind of financial services. Finally, this document does not represent an investment solicitation in Italy, pursuant to Section 1, letter (t) of Legislative Decree no. 58 of February 24, 1998, or in any other country or state.
- In addition to the standard financial reporting formats and indicators required under IFRS, this document contains a number of reclassified tables and alternative performance indicators. The purpose is to help users better evaluate the Group's economic and financial performance. However, these tables and indicators should not be treated as a substitute for the standard ones required by IFRS.

